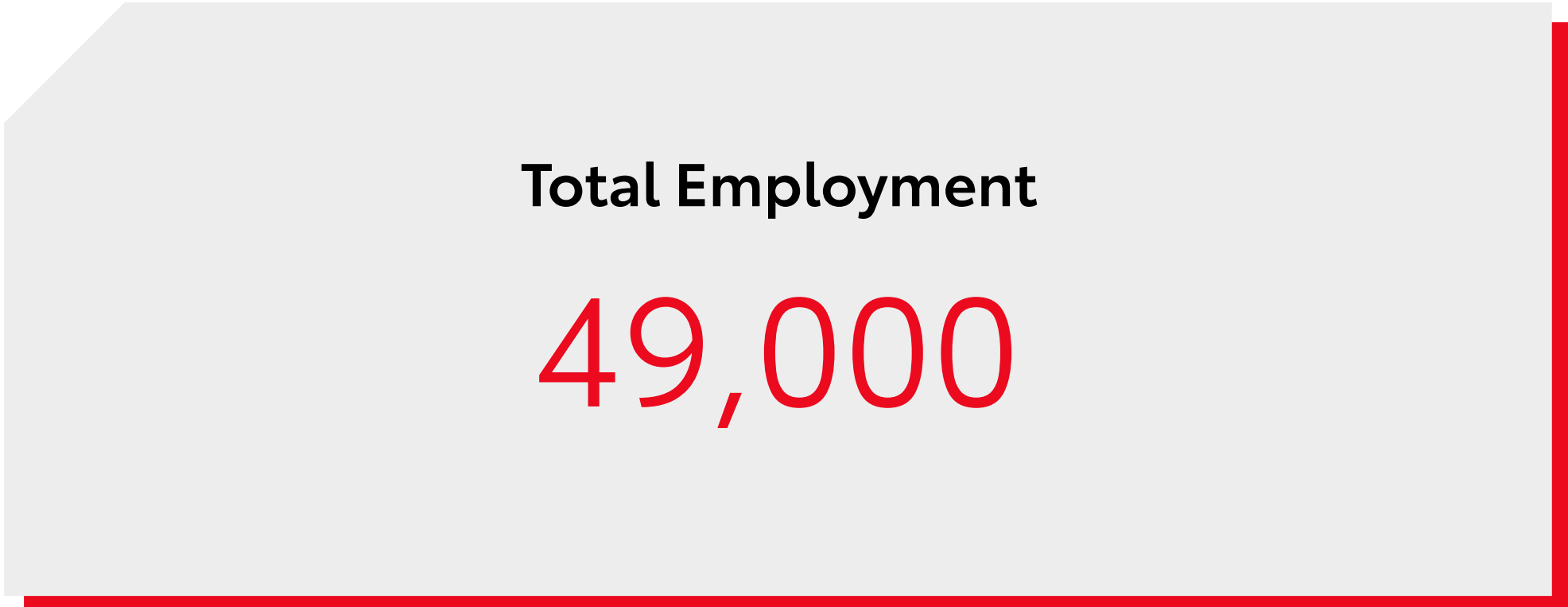
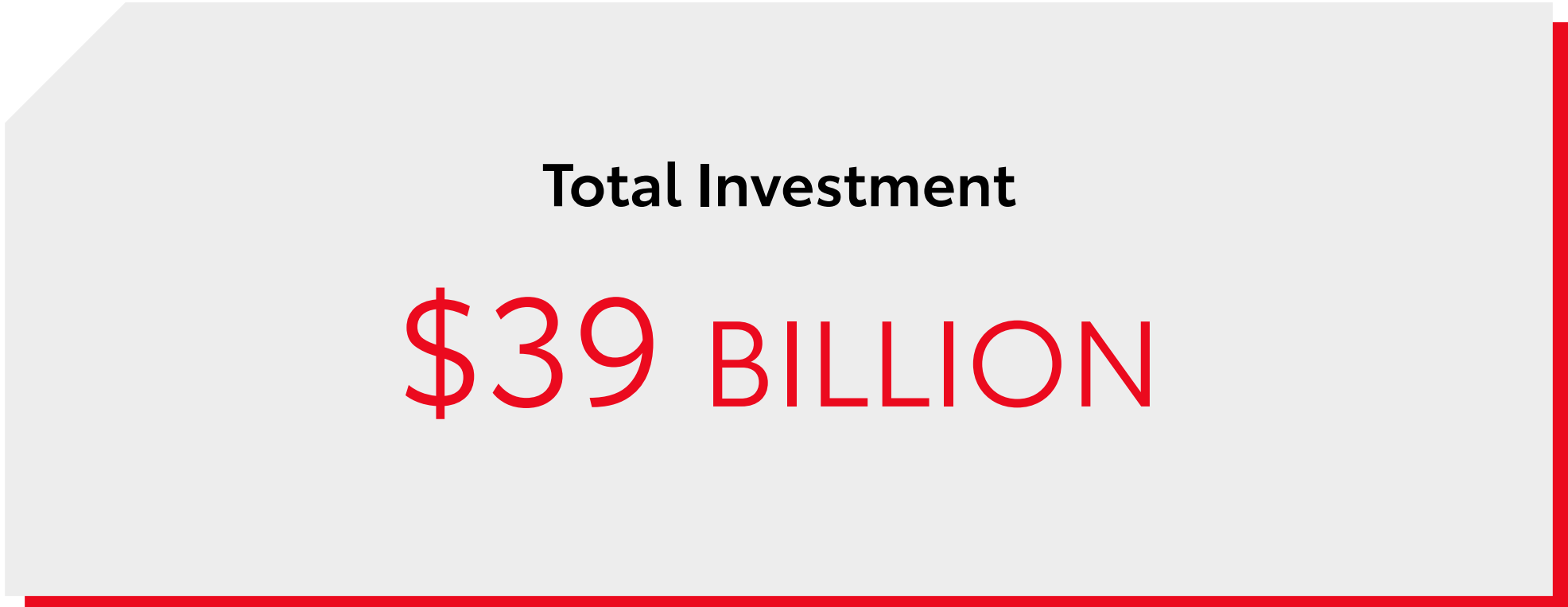


By the Numbers

Toyota has been a part of the cultural fabric in the U.S. for more than 65 years.



By the Numbers

Toyota has been a part of the cultural fabric in North America for more than 65 years.

Total Investment

\$45.7 BILLION

Total Employment

64,000

Cumulative Vehicle Sales

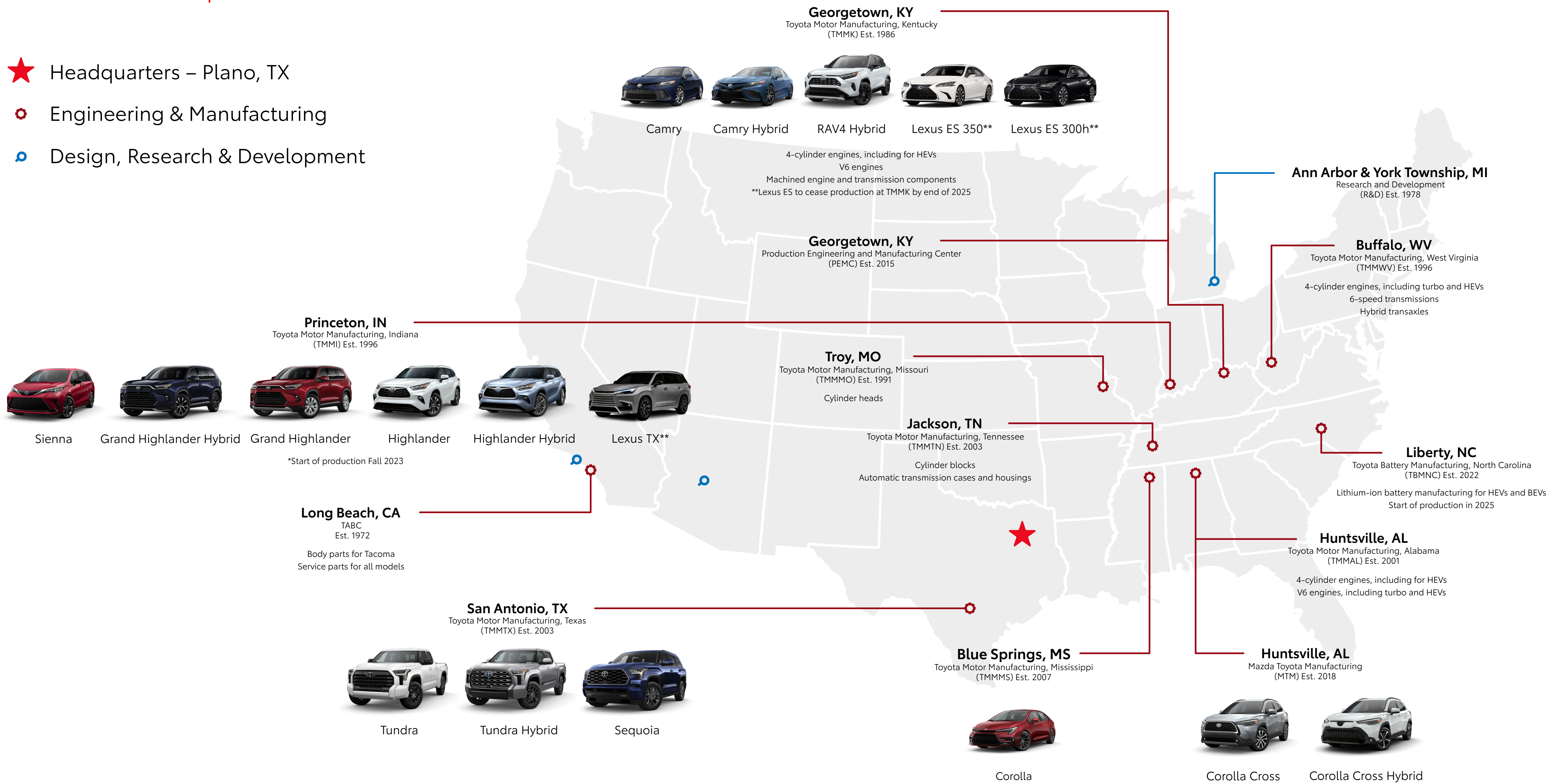
77.4 MILLION

Local Purchasing*

\$31.1 BILLION

*Purchasing of parts, components, and goods and services.

- ★ Headquarters – Plano, TX
- ⦿ Engineering & Manufacturing
- ⦿ Design, Research & Development



Georgetown, KY
Toyota Motor Manufacturing, Kentucky (TMMK) Est. 1986



Camry Camry Hybrid RAV4 Hybrid Lexus ES 350** Lexus ES 300h**

4-cylinder engines, including for HEVs
V6 engines
Machined engine and transmission components
**Lexus ES to cease production at TMMK by end of 2025

Georgetown, KY
Production Engineering and Manufacturing Center (PEMC) Est. 2015

Ann Arbor & York Township, MI
Research and Development (R&D) Est. 1978

Buffalo, WV
Toyota Motor Manufacturing, West Virginia (TMMWV) Est. 1996

4-cylinder engines, including turbo and HEVs
6-speed transmissions
Hybrid transaxles

Princeton, IN
Toyota Motor Manufacturing, Indiana (TMMI) Est. 1996



Sienna Grand Highlander Hybrid Grand Highlander Highlander Highlander Hybrid Lexus TX**

*Start of production Fall 2023

Troy, MO
Toyota Motor Manufacturing, Missouri (TMMMO) Est. 1991

Cylinder heads

Jackson, TN
Toyota Motor Manufacturing, Tennessee (TMMTN) Est. 2003

Cylinder blocks
Automatic transmission cases and housings

Liberty, NC
Toyota Battery Manufacturing, North Carolina (TBMNC) Est. 2022

Lithium-ion battery manufacturing for HEVs and BEVs
Start of production in 2025

Long Beach, CA
TABC Est. 1972

Body parts for Tacoma
Service parts for all models

Huntsville, AL
Toyota Motor Manufacturing, Alabama (TMMAL) Est. 2001

4-cylinder engines, including for HEVs
V6 engines, including turbo and HEVs

San Antonio, TX
Toyota Motor Manufacturing, Texas (TMMTX) Est. 2003



Tundra Tundra Hybrid Sequoia

Blue Springs, MS
Toyota Motor Manufacturing, Mississippi (TMMMS) Est. 2007



Corolla

Huntsville, AL
Mazda Toyota Manufacturing (MTM) Est. 2018



Corolla Cross Corolla Cross Hybrid

TOYOTA

Built Here, Sold Here

Nearly **90% of vehicles** sold in the U.S. are assembled in North America



Many of the Toyota and Lexus vehicles you see on the road are assembled right here*

Blue Springs, MS

Toyota Motor Manufacturing, Mississippi (TMMMS) Est. 2007



Corolla

Georgetown, KY

Toyota Motor Manufacturing, Kentucky (TMMK) Est. 1986



Camry



Camry Hybrid



RAV4 Hybrid



ES 350



ES 300h

San Antonio, TX

Toyota Motor Manufacturing, Texas (TMMTX) Est. 2003



Tundra



Tundra Hybrid



Sequoia

Princeton, IN

Toyota Motor Manufacturing, Indiana (TMMI) Est. 1996



Grand Highlander Hybrid



Grand Highlander



Highlander



Highlander Hybrid



Sienna



Lexus TX**

Huntsville, AL

Mazda Toyota Manufacturing (MTM) Est. 2018



Corolla Cross

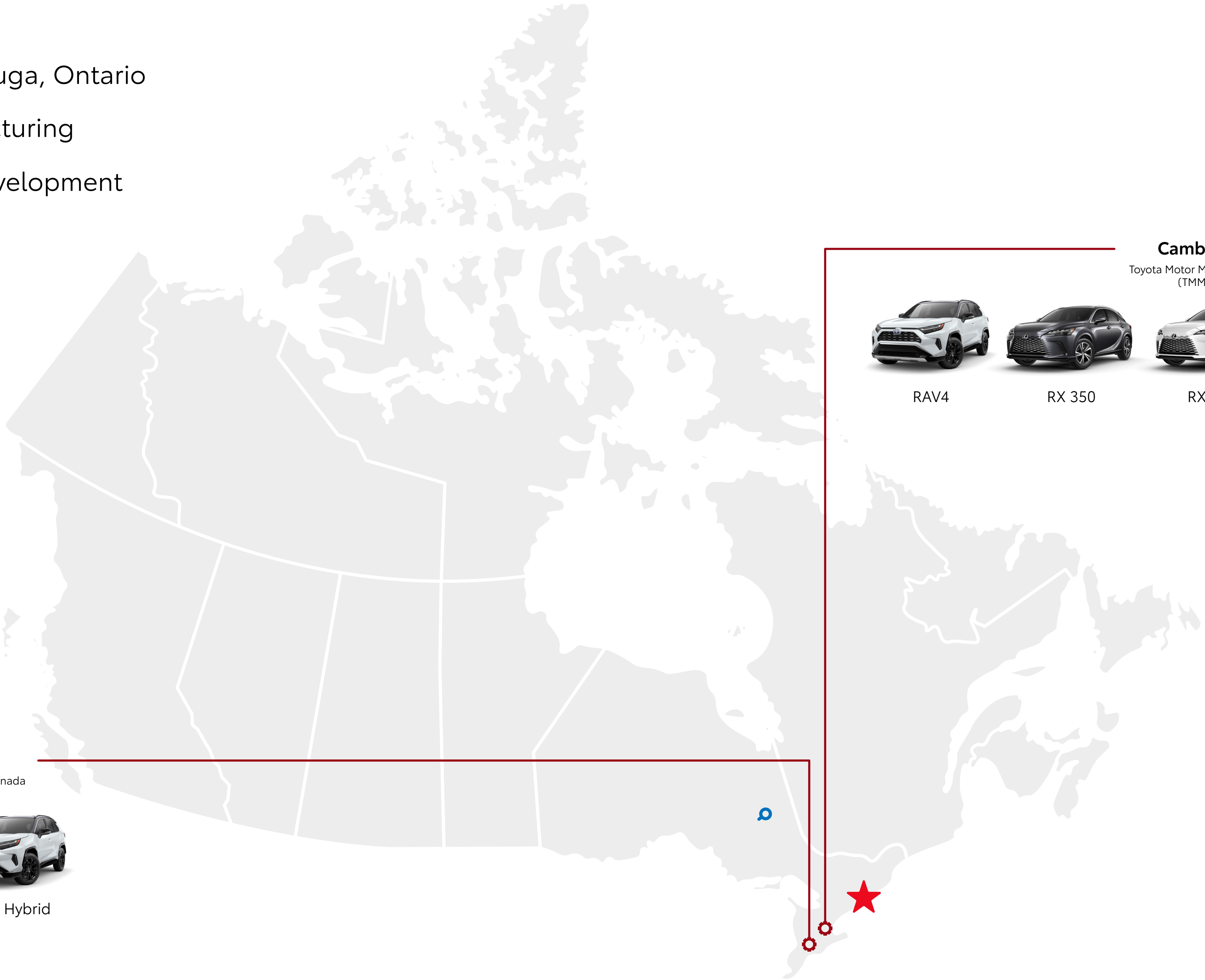


Corolla Cross Hybrid

*Toyota and Lexus vehicles and components assembled using U.S. and globally sourced parts.

**start of production Fall 2023

- ★ Head Office – Mississauga, Ontario
- ⦿ Engineering & Manufacturing
- ⦿ Design, Research & Development



Cambridge, ON

Toyota Motor Manufacturing Canada (TMMC) Est. 1986



RAV4 RX 350 RX 450h NX 350 NXh 350

Woodstock, ON

Toyota Motor Manufacturing Canada (TMMC) Est. 2005



RAV4 RAV4 Hybrid

See all of the vehicles that roll off the line at our Canada plants.*

Cambridge, ON

Toyota Motor Manufacturing Canada
(TMMC) Est. 1986



RAV4



RX 350



RX 450h



NX 350



NXh 350

Woodstock, ON

Toyota Motor Manufacturing Canada
(TMMC) Est. 2005



RAV4



RAV4 Hybrid

*Toyota and Lexus vehicles and components assembled using globally sourced parts.

- ★ Head Office – Mexico City
- Engineering & Manufacturing

Tijuana, Baja
Toyota Motor Manufacturing de Baja California, S. de R.L. de C.V.
(TMMBC) Est. 2005



Tacoma

Apaseo el Grande, Guanajuato
Toyota Motor Manufacturing de Guanajuato
(TMMGT) Est. 2015



Tacoma



See all of the vehicles that roll off the line at our Mexico plants.*

Tijuana, Baja

Toyota Motor Manufacturing de Baja California, S. de R.L. de C.V.
(TMMBC) Est. 2005



Tacoma

Apaseo el Grande, Guanajuato

Toyota Motor Manufacturing de Guanajuato
(TMMGT) Est. 2015



Tacoma

*Toyota vehicles and components assembled using globally sourced parts.

TOYOTA

Commitment to Electrification

26 electrified options—the most among any automaker.
One out of every four Toyota and Lexus vehicles sold in the U.S. is electrified.

Toyota



BZ4x



Camry Hybrid



Corolla Hybrid



Corolla Cross Hybrid



Crown



Grand Highlander Hybrid



Highlander Hybrid



Mirai



Prius



Prius Prime



RAV4 Hybrid



RAV4 Prime



Sequoia



Sienna



Tundra Hybrid



Venza

Lexus



ESh



RXh



RX PHEV



LSh



NXh



NXh Plug-in



UXh



LCh



RZ 450e



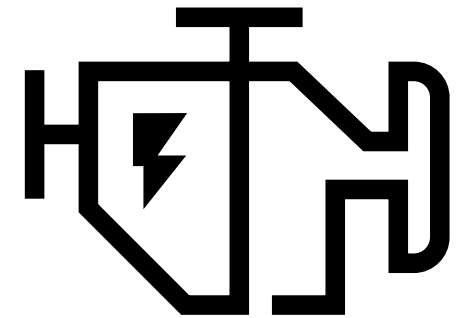
TX HEV

TOYOTA

Toyota Battery Manufacturing, North Carolina, Inc. (TBMNC)

- ◆ \$5.9 Billion Investment
- ◆ 2,100 Employment
- ◆ Battery production for HEVs and BEVs
- ◆ 2025 SOP

**HYBRID
ELECTRIC**



**BATTERY
ELECTRIC**

